

Resume of

Packianathan Chelladurai, Ph.D.
 Distinguished Professor of Sport Management
 Kinesiology and Health Promotion
 College of Health and Human Services
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NAME: CHELLADURAI, PACKIANATHAN

CITIZENSHIP: Canadian **STATUS in the U.S.:** Resident Alien (Green Card)

DEGREES

Madras Christian College, University of Madras, India		1945
Islamiah College, University of Madras, India.	B.Com.	1950
Y.M.C.A. College of Physical Education, University of Madras.	D.P.E	1954
University of Western Ontario, - (Physical Education)	M.A.	1972
University of Waterloo, - (Management Science)	M.A.Sc.	1976
University of Waterloo - (Management Science)	Ph.D.	1979

HONORARY DEGREE

Doctor of Laws (LL.D.). 2012. The University of Western Ontario.

LEARNED SOCIETIES

Fellow of the National Academy of Kinesiology

Research Fellow of the North American Society for Sport Management

AWARDS

1991

First recipient of the Earle F. Zeigler Award, North American Society for Sport Management.

2005

First recipient of the Merit award for Distinguished Service to Sport Management Education, European Association of Sport Management, 2005.

Distinguished Scholarship Award, College of Education, The Ohio State University, 2005

2009

First Recipient of Sport Management Scholar Lifetime Achievement Award from Southern Sport Management Association, April 16, 2009.

2011

Academic Achievement in Sport & Entertainment Award, The University of South Carolina

2013

Distinguished Professor of Sport Management, Bestowed by Chancellor of Troy University.

EDITOR

Chief Editor, CAHPER Monographs on Sport Management	1980-1983
Editor, Journal of Sport Management	1991- 1993
Member, Editorial Board, Journal of Sport Management	1987-
Member, Editorial Board, European Sport Management Quarterly (formerly European Journal for Sport Management)	1994- 2010
Associate Editor, Journal of Intercollegiate Sports	2008-
Member, Editorial Board, Olympic Council of Asia Congress	2008-2009

HONORS AND DISTINCTIONS

Merit Scholarship, YMCA College of Phys. Education	1953-1954
Member, Madras (now Tamilnadu) State Basketball Team	1955-1959
Member, Madras State Volleyball Team	1955
Member, All Star Basketball Team of India	1957
Chief Coach, Gov. of India National Coaching Camp	
Player-Coach, All India YMCA Basketball Team	1958
Chief Coach, Basketball Federation of India Coaching Camp	1958
Captain, Madras State Basketball Team	1959
Chief Coach, Madras State Basketball Association	1959, 1960, 1964
Chief Coach, Ceylon Basketball Federation Coaching Camp	1959 and 1961
Chief Coach, Madras State Basketball Association	1960, 1964, 1968
Championships of India	
Chairman, Board of Referees, Madras State Basketball Association	1968
Member, Class "A" Panel of Referees, Basketball Federation of India	1968
Member, Board of Referees, Basketball Federation of India	1968

PROFESSIONAL AND ACADEMIC APPOINTMENTS

Director of Phys. Edn. - Sacred Heart College, U. of Madras, India	1954-1956
Lecturer in Phys. Edn. - Maruthi College of Phys. Edn., U. of Madras, India	1956-1962
Director of Phys. Edn. - P.S.G. Arts College, U. of Madras, India	1963-1964
Director of Phys. Edn. - P.S.G. College of Technology, U. of Madras, India	1964-1968
Teacher, St. Mary High School, Prince Albert, Saskatchewan, Canada	1968-1971

The University of Western Ontario

Teaching Assistant, University of Western Ontario, London, Ontario, Canada	1971-1972
Lecturer - One year limited term	1972
Lecturer - One year limited term (renewed)	1973

Assistant Professor - on probation	1974
Assistant Professor - extension of probation	1977
Associate Professor - Tenured	1980
Chairman - Graduate Affairs and Research, Faculty of Physical Education, University of Western Ontario	1981-1982
Professor	1986-1992

The Ohio State University

Visiting Professor	1991-1993
Full Professor with Tenure	1993-2012

Troy University

Distinguished Professor of Sport Management
2012-

PROFESSIONAL RESPONSIBILITIES

Director, Leadership Training Institute, Young Men's Christian Association, India	1954-1956
Member, Madras State Physical Education Association	1963-1968
Secretary, The Coimbatore District Physical Education Association	1966-1968
Member, Canadian Association for Health, Physical Education and Recreation	1973-1991
Member, American Alliance for Health, Physical Education, Recreation, and Dance	1973-1978 1992-1996
Member, Canadian Association of Sports Sciences	1976-1990
Member, Academy of Management	1977-2008
Member, Ontario Fitness and Sport Research Committee	1979-1984
Member, North American Society for Psychology of Sport and Physical Activity	1979-1986
Member, North American Society of Sport Management	1986-

Member, European Association of Sport Management
1993-

Vice-Chairman, Administrative Theory and Practice Committee, CAHPER 1979-1980

Chairman, Administrative Theory and Practice Committee, CAHPER 1980-1982

Chairman, Ontario Task Force Organizing Committee, "Year of the Disabled". 1981

Member-at-Large, Executive Committee of North American Society for Sport Management 1988-1991

Member, Executive Committee of North American Society for Sport Management 1991- 1993

THESIS SUPERVISION

M.A. Chief Advisor - Thesis 23

M.A. Examiner/Advisor - 48

Ph.D. Chief Advisor - Completed 39

EXTERNAL EXAMINER

M.A. - 2

Ph.D. - 35

RESEARCH GRANTS

U.W.O. Research Council - \$ 1,200 1974

SSHRC Travel Grant - \$ 1,200 1979

Canadian Amateur Driving Association (with Dr. A.V. Carron). - \$ 2,500 1982

SSHRC Research Grant (with Professors A. V. Carron, - \$ 11,415 1982

L. Brawley and N. Widmeyer).

SSHRC Travel Grant	- \$ 1,200	1983
SSHRC Leave Fellowship for Research	- \$ 18,100	1984
Sport Canada Research Grant	- \$ 7,738	1988

VISITING PROFESSOR

The Ohio State University, School of HPER	1991-1993
Universite Claude-Bernard Lyon 1, Unité d'Ensiignement de Recherche en Sciences, Lyon, France.	February, 1994
European Association of Sport Management Seminar for European Masters Degree in Sport Management	1996-2002, 2005, 2006

CONSULTANCY

Invited as a consultant to the Consortium of European Universities for Sport Management on the development of a European Master's degree in Sport Management at the Moray House Institute of Education, Heriot-Watt University, Edinburgh, Scotland. December 9-12, 1992.

Invited as a consultant to the research project on "Professionalization of Sport Organizations," and the Development of an "Observatory of Occupations in Sport." Universite Claude-Bernard Lyon 1, Lyon, France. March 13-17, 1995.

Invited as a consultant to the research project on "Professionalization of Sport Organizations," and the Development of an "Observatory of Occupations in Sport." Universite Claude-Bernard Lyon 1, Lyon, France. September 9-26, 1995.

Invited as consultant and instructor for the MEMOS (Executive Masters in Sports Organization Management formerly known as European Masters in Sports Organization Management) sponsored by Olympic Solidarity and the International Olympic Committee as follows:

Luxembourg,	March, 1999 (MEMOS I)
Luxembourg	April, 2000 (MEMOS II)
Rome	March 26-31, 2001 (MEMOS III)
Leicester-Barnsdale	April 8-13, 2002 (MEMOS IV)
San Marino	March 24-29, 2003 (MEMOS V)

Kuwait City	August 30-September 4, 2003 (MEMOS VI)
Loughborough	March 29-April 3, 2004 (MEMOS VII)
Lisbon	May 1-8, 2005(MEMOS VIII)
Lausanne	September 15-17, 2005(MEMOS IX)
Rio de Janiero	January 15-22, 2006
Ragusa, Sicily	May 7-14, 2006
Lausanne	September 12-17, 2006 (MEMOS X)
Colorado Springs	January 15-22, 2007
Ljubljana, Slovenia	May 6-13, 2007
Lausanne	September 17-22, 2007(MEMOS XI)
Saarbrucken, Germany	January 23-26, 2008 (MEMOS XI)
Sydney	June 9-14, 2008 (MEMOS XI)
Lausanne	September 21-28, 2008
Innsbruck, Austria	January 11-18, 2009
Aqaba, Jordan	April 19-26, 2009
Lausanne	September 21-26, 2009
Qatar	January 13-16, 2010
Malta	May 3-8, 2010
Lausanne	September 5-12, 2010
Nairobi, Kenya	January 16-23, 2011
Paris, France	April 17-24, 2011
Lausanne	September 6-10, 2011
Trinidad & Tobago	January 22-29, 2012
Bratislava, Slovakia	March 25-31, 2102
Lausanne	September 12-16, 2012
Hanoi, Vietnam	January 31-February 3, 2013
Zagreb, Croatia	April 28-May 5, 2013
Lausanne	September 11-15, 2013

Invited as Consultant and Examiner of the Sports Centre (an academic unit) of the University of Malaya (2004-2006).

Invited to serve on the Advisory and Editorial Board of the National Collegiate Athletic Association (NCAA), 2007-2012

Invited as Consultant and Examiner of the Department of Physical Education, Sultan Qaboos University, Oman. March 3-7, 2007.

Invited as Consultant and Workshop Leader by Trinidad and Tobago Olympic Committee, December 27-29, 2007.

Invited as Consultant and Workshop Leader by Trinidad and Tobago Olympic Committee, March 14-18, 2008.

Invited to serve on the Advisory Board of the Olympic Council of Asia`June,2008-2010.

Invited as a Consultant for the Workshop for National Sports Organizations. Ministry of Sport and Youth Affairs, Trinidad and Tobago. February 12, 2011.

Invited as an instructor in the Dream Together Master Program of the Seoul National University. November 4-8, 2013

PUBLICATIONS

(i) Articles

Numerous brief articles on Officiating and Coaching of Basketball and Volleyball (prior to 1968 in India).

1. Chelladurai, P. (1975). Spike the second hit. *Volleyball Technical Journal*, 2(1): 95-98.
2. Chelladurai, P. (1976). Manifestations of agility. *Journal of the Canadian Association of Health, Physical Education and Recreation*, 42 (3), 36-41.
3. Chelladurai, P. (1976). A composite production model for the degree programs in institutions of physical education. *Journal of the Canadian Association of Health, Physical Education and Recreation*, 42(5), 30-35.
4. Chelladurai, P. & Yuhasz, M.S. (1977). Agility performance and consistency. *Canadian Journal of Applied Sport Sciences*, 2, 37-41.
5. Chelladurai, P. & Carron, A.V. (1977). A reanalysis of formal structure in sport. *Canadian Journal of Applied Sport Sciences*, 2, 9-14.
6. Chelladurai, P. & L'Heaureux, W. (1977). Punishment training in physical education and sport. *Journal of the Canadian Association of Health, Physical Education and Recreation*, 33(4), 19-20, 29-34.
7. Chelladurai, P., Yuhasz, M.S. & Sipura, R. (1977). The reactive agility test. *Perceptual and Motor Skills*, 44, 1319-1324.
8. Carron, A.V, Ball, J.R. & Chelladurai, P. (1977). Motivation for participation, success in performance and their relationship to individual and group satisfaction. *Perceptual and Motor Skills*, 45, 835-841.
9. Carron, A.V. & Chelladurai, P. (1978). Psychological factors and athletic success: An analysis of coach-athlete interpersonal behavior. *Canadian Journal of Applied Sport Sciences*, 3(1), 43-50.

10. Chelladurai, P. & Saleh, S.D. (1978). Preferred leadership in sports. *Canadian Journal of Applied Sport Sciences*, 3(2), 85-92.
11. Chelladurai, P. & Stothart, C. (1978) Backward chaining as a method of teaching motor skills. *Journal of the Canadian Association of Health, Physical Education and Recreation*, 45(1), 26-29,36,37.
12. Chelladurai, P. & Haggerty, T.R. (1978). A normative model of decision-styles in coaching. *Athletic Administration*, 13(1), 6-9.
13. Chelladurai, P. & Saleh, S.D. (1979) Person-Task Congruence in Sports. *Canadian Journal of Applied Sport Sciences*, 4(2), 172-177.
14. Chelladurai, P. (1980) Leadership in sport organizations. *Canadian Journal of Applied Sport Sciences*, 5(4), 226-231.
15. Chelladurai, P. & Saleh, S.D. (1980) Dimensions of leader behavior in sports: Development of a leadership scale. *Journal of Sport Psychology*, 2(1), 34-45.
16. Chelladurai, P., Haggerty, T.R., Campbell, L., & Walls, S. (1981). A factor analytic study of effectiveness criteria in intercollegiate athletics. *Canadian Journal of Applied Sport Sciences*, 6(2), 81-86.
17. Chelladurai, P. (1981). Group cohesiveness, leadership and athletic performance. *Journal of Canadian Association of Health, Physical Education and Recreation*, 7(5), 15-21.
18. Chelladurai, P. & Carron, A.V. (1981). Applicability to youth sports of the leadership scale for sports. *Perceptual and Motor Skills*, 53, 361-362.
19. Carron, A.V. & Chelladurai, P. (1981). The dynamics of group cohesion in sport. *Journal of Sport Psychology*, 3(2), 123-139.
20. Chelladurai, P. (1981). Leadership in youth sports and athletics. *Proceedings of the conference on the Child in the Sports World*. Geneva Park, Ontario, Canada: ORCOL Publications.
21. Chelladurai, P. (1981). The coach as motivator and chameleon of leadership styles. *Science Periodical on Research and Technology in Sport*. Ottawa, Canada: Coaching Association of Canada.
22. Carron, A. V. & Chelladurai, P. (1981). Cohesiveness as a factor in sport performance. *International Review of Sport Sociology*, 2(16), 21-41.
23. Chelladurai, P., & Carron, A. V. (1983). Athletic Maturity and Preferred Leadership. *Journal of Sport Psychology*, 5, 371-380.

24. Inglis, S.E., & Chelladurai, P. (1983). Student perceptions of goals of intercollegiate athletics: The case of a Canadian university. *Proceedings of the FISU Conference - Universidade '83*. (pp. 778-787). Edmonton, Alberta, Canada.
25. Chelladurai, P., & Danylchuk, K. E. (1984). Operative Goals of Intercollegiate Athletics: Perceptions of Athletic Administrators. *Canadian Journal of Applied Sport Sciences*, 9(1), 33-41.
26. Chelladurai, P., Inglis, S. E., & Danylchuk, K. E. (1984). Priorities in Inter-collegiate Athletics: Development of a Scale. *Research Quarterly for Exercise and Sport*, 55(1), 74-79.
27. Chelladurai, P. (1984). Discrepancy between preferences and perceptions of leadership behavior and satisfaction of athletes in varying sports. *Journal of Sport Psychology*, 6(1), 27-41.
28. Chelladurai, P. & Arnott, M. (1985). Decision styles in coaching: Preferences of basketball players. *Research Quarterly for Exercise and Sport*, 56(1), 15-24.
29. Chelladurai, P., Imamura, H., & Yamaguchi, Y. (1986). Subscale structure of the leadership scale for sports in the Japanese context: A preliminary report. *Proceedings of the FISU/CESU Conference*, (pp. 372-378) Kobe, Japan.
30. Chelladurai, P. (1986). Professional development of coaches. In *Coach Education: Preparation for a Profession. Proceedings of the VIII Commonwealth and International Conference on Sport, Physical Education, Dance, Recreation and Health*, (pp. 139-150) Glasgow, Scotland. (Chair: Bernard Wright)
31. Chelladurai, P. (1986). Applicability of the Leadership Scale for Sports to the Indian Context. In: Watkins, J., Reilly, T., & Burwitz, L. (Eds.) *Sports Science. Proceedings of the VIII Commonwealth and International Conference on Sport, Physical Education, Dance, Recreation and Health*, (pp. 291-296) Glasgow, Scotland.
32. Chelladurai, P. (1987). Multidimensionality and multiple perspectives of organizational effectiveness. *Journal of Sport Management*, 1(1), 37-47.
33. Steel, B., Chelladurai, P., and Brown, B.A. (1987). Gender differences in managerial aspirations and potential among physical education and non-physical education students. *Journal of Sport Psychology*, 9(2), 118-129.
34. Chelladurai, P. Malloy, D., Imamura, H., & Yamaguchi, Y. (1987) A cross-cultural study of preferred leadership in sports. *Canadian Journal of Sport Sciences*, 12(2), 106-110.
35. Inglis, S.E., & Chelladurai, P. (1987). Student involvement in decision making in university

- intercollegiate and intramural program. *Canadian Journal of Sport Sciences*, 12(2), 91-96.
36. Chelladurai, P., Szyszlo, M., & Haggerty, T.R. (1987). Systems-based dimensions of effectiveness: The case of national sport organizations. *Canadian Journal of Sport Sciences*, 12(2), 111-119.
 37. Chelladurai, P., Scott, F.L., & Haywood-Farmer, J. (1987). Dimensions of fitness services: Development of a model. *Journal of Sport Management*, 1(2), 159-172.
 38. Chelladurai, P., Imamura, H., Yamaguchi, Y., Oinuma, Y., and Miyauchi, T. (1988). Sport leadership in a cross-national setting: The case of Japanese and Canadian university athletes. *Journal of Sport and Exercise Psychology*, 10, 374-389.
 39. Bhullar, J., & Chelladurai, P. (1988). Priorities of intercollegiate sports: Perceptions of staff and students in selected Indian colleges: Comparisons with results in Canadian studies. *Journal of Comparative Physical Education and Sport*, X(2), 12-20.
 40. Chelladurai, P., Haggerty, T.R., & Baxter, P.R. (1989). Decision style choices of university basketball coaches and players. *Journal of Sport and Exercise Psychology*, 11, 201-215.
 41. Nediger, W.G., & Chelladurai, P. (1989). Life Styles Inventory: Its applicability in the Canadian context. *Educational and Psychological Measurement*, 49, 901-909.
 42. Chelladurai, P. (1990). Leadership in sports: A Review. *International Journal of Sport Psychology*, 21(4), 328-354.
 43. Courneya, K.S., & Chelladurai, P. (1991). A model of performance measures in baseball. *Journal of Sport Psychology*, 13, 16-25.
 44. Chelladurai, P., & Haggerty, T.R. (1991). Measures of organizational effectiveness of Canadian national sport organizations. *Canadian Journal of Sport Sciences*, 16(2), 126-133.
 45. Chelladurai, P., & Haggerty, T.R. (1991). Differentiation in national sport organizations in Canada. *Canadian Journal of Sport Sciences*, 16(2), 117-125.
 46. Chelladurai, P. (1992). A classification of sport and physical activity services: Implications for sport management. *Journal of Sport Management*, 6(1), 38-51.
 47. Morrow, W.W., & Chelladurai, P. (1992). The structure and processes of Synchro Canada. *Journal of Sport Management*, 6(2), 133-152.
 48. Chelladurai, P. (1992). Sport Management: Opportunities and obstacles. *Journal of Sport Management*, 6(3), 215-219.
 49. Orders, S.A., & Chelladurai, P. (1994). The effectiveness of Sport Canada's Athlete

- Assistance Program from 1980-1989. *Journal of Sport Management*, 8 (2), 140-152.
50. Chelladurai, P. (1994). Sport Management: Defining the Field. *European Journal for Sport Management*, 1 (1), 7-21.
51. Hums, M.A., & Chelladurai, P. (1994). Distributive justice in intercollegiate athletics: Development of an instrument. *Journal of Sport Management*, 8, 190-199.
52. Hums, M.A., & Chelladurai, P. (1994). Distributive justice in intercollegiate athletics: The views of NCAA coaches and administrators. *Journal of Sport Management*, 8, 200-217.
53. MacLean, J.C., & Chelladurai, P. (1995). Dimensions of coaching performance: Development of a scale. *Journal of Sport Management*, 9 (2), 194-207.
54. Chelladurai, P. (1995). Total quality management in sport industry. *Journal of Japan Society of Sports Industry*, 5 (1), 23-39.
55. Chelladurai, P., & Quek, C.B. (1995). Decision style choices of high school basketball coaches: The effects of situational and coach characteristics. *Journal of Sport Behavior*, 18 (2), 91-108.
56. Riemer, H., & Chelladurai, P. (1995). Leadership and satisfaction in athletics. *Journal of Sport and Exercise Psychology*, 17 (3), 276-293.
57. Chelladurai, P., & Kuga, D.J. (1996). Teaching and coaching: Group and task differences. *Quest*, 48, 470-485.
58. Chelladurai, P., & Riemer, H. (1997). A classification of facets of athlete satisfaction. *Journal of Sport Management*, 11, 133-159.
59. Everhart, C.B., & Chelladurai, P. (1998). Gender differences in preferences for coaching as an occupation: The role of self-efficacy, valence, and perceived barriers. *Research Quarterly for Exercise and Sport*, 69 (2), 188-200.
60. Riemer, H.A., & Chelladurai, P. (1998). Development of the Athlete Satisfaction Questionnaire (ASQ). *Journal of Sport and Exercise Psychology*, 20, 127-156.
61. Chelladurai, P., Kuga, D.J., & O'Bryant, C.P. (1999). Individual differences, perceived task characteristics, and preferences for teaching and coaching. *Research Quarterly for Exercise and Sport*, 70 (2), 179-189.
62. Doherty, A., & Chelladurai, P. (1999). Managing cultural diversity in sport organizations: A theoretical perspective. *Journal of Sport Management*, 13, 280-297.
63. Weaver, M. A., & Chelladurai, P. (1999). A mentoring model for management in sport and

- physical education. *Quest*, 51, 24-38.
64. Danylchuk, K.E., & Chelladurai, P. (1999). The nature of managerial work in Canadian intercollegiate athletics. *Journal of Sport Management*, 13, 148-166.
 65. Trail, G., & Chelladurai, P. (2000). Perceptions of goals and processes of intercollegiate athletics: A case study. *Journal of Sport Management*, 14, 154-178.
 66. Chelladurai, P., & Chang, K. (2000). Targets and standards of quality in sport services. *Sport Management Review*, 3, 1-22.
 67. Kent, A., Chelladurai, P. (2001). Cascading effects of transformational leadership on organizational commitment and citizenship behavior: A case study in intercollegiate athletics. *Journal of Sport Management*, 15, 135-159.
 68. Riemer, H.A., & Chelladurai, P. (2001). Satisfaction and commitment of Canadian athletes. *Avante*, 7 (2), 27-50.
 69. Yalcin, H.R., & Chelladurai, P. (2001). Teaching or coaching? The effects of individual differences, task characteristics, role preferences, role congruence, and job satisfaction. *Hacettepe Journal of Sport Sciences*, XII (1), 3-15.
 70. Weaver, M.A., Chelladurai, P. (2002). Mentoring in Intercollegiate Athletic Administration. *Journal of Sport Management*, 16, 96-116.
 71. Chelladurai, P., Shanmuganathan, D., Jothikaran, J., & Nageswaran, A.S. (2002). Sport in modern India: Policies, practices, and problems. *The International Journal of the History of Sport*, 19 (2 & 3), 366-383.
 72. Trail, G., & Chelladurai, P. (2002). Perceptions of intercollegiate athletic goals and processes: The influence of personal values. *Journal of Sport Management*, 16, 289-310.
 73. Chelladurai, P., & Ogasawara, E. (2003). Satisfaction and Commitment of American and Japanese Collegiate Coaches. *Journal of Sport Management*, 17, 62-73.
 74. Chang, K., & Chelladurai, P. (2003). System Based Quality Dimensions in Fitness Services: Development of the Scale of Quality (SQF). *Service Industries Journal*, 23 (5), 65-83.
 75. Chang, K., & Chelladurai, P. (2003). Comparison of part-time workers and full-time workers: Commitment and citizenship behaviors in Korean sport organizations. *Journal of Sport Management*, 17, 394-416.
 76. Matsuoka, H., Chelladurai, P., & Harada, M. (2003). Direct and interaction effects of team identification and satisfaction on intention to attend games. *Sport Marketing Quarterly*, 12 (4), 244-249.

77. Kent, A., & Chelladurai, P. (2003). Multiple sources of leadership and employee reactions in a state parks and recreation department. *Journal of Park and Recreation Administration*, 21 (1), 38-60.
78. Everhart, B., & Chelladurai, P. (2004). Racial differences in coaching self-efficacy, occupational valence, and perceived barriers. *International Journal of Sport Management*, 5, 1-16.
79. Cunningham, G.B., & Chelladurai, P. (2004). Affective reactions to cross-functional teams: The impact of size, relative performance, and common in-group identity. *Group Dynamics: Theory, Research, and Practice*, 8 (2), 83-97.
80. Turner, B. A., & Chelladurai, P. (2005). Organizational and Occupational Commitment, Intention to Leave and Perceived Performance of Intercollegiate Coaches. *Journal of Sport Management*, 19, 193-211.
81. Bravo, G. & Chelladurai, P. (2005). An investigation of stakeholder influence and institutional pressures on budget strategies on high school athletics. *Future Focus*. Ohio Journal of Health, Physical Education, Recreation and Dance. (pp 24-31) Spring/Summer 2005.
82. Chelladurai, P., & Quatman, C.C. (2005). Leadership and motivation in sports. *Olympic Coach*, 17 (1), 8-11.
83. O'Rourke, S.M., & Chelladurai, P. (2006). Effectiveness of the National Collegiate Athletic Association: Perceptions of Intercollegiate Athletic Administrators. *International Journal of Sport Management*, 7, 82-101.
84. Chelladurai, P., Ogasawara, E., & Fink, J.S. (2006). Job Satisfaction and Commitment among NCAA Coaches. *International Journal of Sport Management*, 7, 307-326.
85. Kim, M., Chelladurai, P., & Trail, G.T. (2007). A Model of Volunteer Retention in Youth Sport. *Journal of Sport Management*, 21, 151-171.
86. Won, D., & Chelladurai, P. (2008). Attractiveness of sport management jobs and their attributes. *International Journal of Sport Management*, 9 (1), 1-21.
87. Quatman, C.C., & Chelladurai, P. (2008). Social network theory and analysis: A complimentary lens for inquiry. *Journal of Sport Management*, 22 (3), 338-360.
88. Chelladurai, P. (2008). Athletics IS education: A response to Kane, Leo, and Holleran's (2008) case study of University of Minnesota student-athletes. *Journal of Intercollegiate Sports*, 1(1), 130-138.
89. Shonk, D., & Chelladurai, P. (2008). Service quality, satisfaction, and intent to return in

- event sport tourism.. *Journal of Sport Management*, 22 (5), 587-602.
90. Quatman, C.C., & Chelladurai, P. (2008). The Social Construction of Knowledge in the Field of Sport Management: A Social Network Perspective. *Journal of Sport Management*, 22 (6), 651-676.
 91. Chelladurai, P. (2008). [Review of the book *Reclaiming the game: College sports and educational values*]. *Journal of intercollegiate sport*, 1 (2), 293-296.
 92. Bang, H., & Chelladurai, P. (2009). Development and validation of the volunteer motivations scale for international sporting events (VMS-ISE). *International Journal of Sport Management and Marketing*, 6 (4), 332-350.
 93. Shonk, D.J., & Chelladurai, P. (2009). Model of service quality in event sport tourism: development of a scale. *International Journal of Sport Management and Marketing*, 6 (3), 292-307.
 94. Milano, M., & Chelladurai, P. (2011). Gross Domestic Sport Product: The Size of the Sport Industry in the United States. *Journal of Sport Management*, 25(1), 24-35.
 95. Skirstad, B., & Chelladurai, P. (2011). For ‘love’ and money: A sport club’s innovative response to multiple logics. *Journal of Sport Management*, 25, 339-353.
 96. Husin, S., Chelladurai, P., & Musa, G. (2012). HRM practices, organizational citizenship behaviors, and perceived service quality in golf courses. *Journal of Sport Management*, 26 (2), 143-158.
 97. Rocha, C., & Chelladurai, P. (2011). Relationship between organizational support and performance of college coaches: A meditational model. *European Sport Management Quarterly*, 11 (3). 311-318.
 98. Rocha, C.M., & Chelladurai, P. (2011). Item parcels in structural equation modeling: An applied study in sport management. *International Journal of Psychology and Behavioral Sciences*. 1(1), 1-8.
 99. Woo, B., & Chelladurai, P. (2012). Dynamics of perceived support and work attitudes: The case of fitness club employees. *Human Resource Management Review*, 2 (1), 6-18.
 100. Kim, A.C.H., Wells, J.E., Kim, Y.K., & Chelladurai, P. (2012). Social Network Analysis of the Model of Multi-stakeholder Network in Mega-sport Events: an Issue-focused Stakeholder Management Approach. *International Journal of Human Movement Science*, 6 (2), 97-117.

101. Zhang, Z., & Chelladurai, P. (2013). Antecedents and consequences of athlete's trust in the coach. *Journal of Sport and Health Science*, 2, 115-121.
<http://dx.doi.org/10.1016/j.jshs.2012.03.002>
102. Chelladurai, P. (2013). A personal journey in theorizing in sport management. *Sport Management Review*, 16, 22–28.
103. Rocha, C.M., & Chelladurai, P. (2013). Patterns of Bureaucracy in Intercollegiate Athletic Departments. *Journal of Sport Management*, 27, 114-129.
104. Woo, B., & Chelladurai, P. (2014). Perceived support and work attitudes among Korean fitness club employees. *British Journal of Economics, Management & Trade*, 4(4), 638-653.
105. Rocha, C.M., & Chelladurai, P. (in press). Differential item functioning in subgroup comparisons: The case of distributive justice in intercollegiate athletics. *International Journal of Sport Management*.

(ii) **Books**

- Chelladurai, P. & Carron, A.V. (1978). *Leadership*. Ottawa: CAHPER, Sociology of Sport Monograph Series.
- Donnelly, P., Carron, A.V. & Chelladurai, P. (1978). *Group cohesion and sport*. Ottawa: CAHPER Sociology of Sport Monograph Series.
- Chelladurai, P. (1985) *Sport management: Macro perspectives*. London, Canada: Sports Dynamics.
- Chelladurai, P., & Ferrand, C. (1997). *Sport management: Micro perspectives*. (in English and French). Lausanne, Switzerland: MEMOS, Olympic Solidarity.
- Chelladurai, P. (1999) *Management of human resources in sport and recreation*. Champaign, IL: Human Kinetics Publishers. (298 pages).
- Chelladurai, P. (2001). *Managing organizations for sport & physical activity: A systems perspective*. Scottsdale, AZ: Holcomb Hathaway Publishers.
- Chelladurai, P. (2005). *Managing organizations for sport & physical activity: A systems perspective*. 2nd Edition. Scottsdale, AZ: Holcomb Hathaway Publishers.
- Chelladurai, P. and Madella, A. (2006). *Human resource management in Olympic sport organizations*. Champaign, IL: Human Kinetics Publishers.
- Chelladurai, P. (2006). *Management of human resources in sport and recreation*. 2nd Edition. Champaign, IL: Human Kinetics Publishers.

Chelladurai, P. (2009). *Managing organizations for sport & physical activity: A systems perspective*. 3rd Edition. Scottsdale, AZ: Holcomb Hathaway Publishers.

(iii) Edited Books

Robinson, L., Chelladurai, P., Bodet, G., & Downward, P. (Eds.). (2012). *Routledge handbook of sport management*. New York: Routledge.

Chelladurai, P. (2013). *Sport Management: Critical Concepts* (4 volumes). New York: Routledge.

I am the sole editor of this four-volume handbook.

- Volume I: Organizational and Management Theory Applied to Sport Organizations.
- Volume II: Organizational Behavior and Human Resource Management in Sport Organizations.
- Volume III: Marketing and Consumer Behavior in the Sport Industry.
- Volume IV: Law, Economics, Finance (and other disciplines) applied to Sport and Sport Organizations.

(iv) Chapters in Books

1. Carron, A.V. & Chelladurai, P. (1982) The dynamics of group cohesion in sports. Chapter in Roberts, G.C., and Greendorfer, S. (Eds.) *Social science of play, games and sport*. Lexington, MA.: Ginn Custom Publishing.
2. Chelladurai, P. (1984). Leadership in sports. Chapter in: J. M. Silva and R. S. Weinberg (Eds.). *Psychological Foundations of Sport*, Champaign, Ill.: Human Kinetics Publishers.
3. Chelladurai, P. (1986). Styles of decision making in coaching. Chapter in Williams, J.M. (Ed.), *Applied sport Psychology: Personal growth to peak performance*. Palo Alto, CA: Mayfield Publishing Company.
4. Chelladurai, P. (1987). The design of sport governing bodies: A Parsonian perspective. In: Slack, T., & Hinings, C.R. (Eds.) *The organization and administration of sport*. London, Canada: Sports Dynamics.
5. Chelladurai, P. (1991). Management. In Parkhouse, B.L. (Ed.). *The management of sport: Its foundation and application*, (pp. 135-148). St. Louis, MO: The C.V. Mosby Company.
6. Haggerty, T.R., & Chelladurai, P. (1992). Physical activity program management. In: C. Bouchard, B.D. McPherson, & A.W. Taylor (Eds.). *Physical activity sciences*,

- (pp. 211-216). Champaign, IL: Human Kinetics.
7. Chelladurai, P. (1993). Leadership. In R.N. Singer, M. Murphy, and K. Tennant (Eds.), *The handbook on research in sport psychology* (pp. 647-671). New York: Macmillan Publishing Company.
 8. Chelladurai, P. (1993). Styles of decision making in coaching. In: J.M. Williams (Ed.), *Applied sport psychology: Personal growth to peak performance* (2nd ed., pp. 99-109). Palo Alto, CA: Mayfield Publishing Company.
 9. Chelladurai, P. (1996). Sport management: Its scope and career opportunities. In B.L. Parkhouse (Ed.). *The management of sport: Its foundation and application* (2nd. Edition), (pp. 13-27. St. Louis: Mosby.
 10. Chelladurai, P., Kamlesh, M.L., & Nair, U.S. (1996). Management of sport in India. In *Sport management: An international approach* (pp. 69-75). Lausanne: International Olympic Committee.
 11. Kamlesh, M.L., Chelladurai, P., & Nair, U.S. (1996). National sport policy in India. In Chalip, L., Johnson, A., & Stachura, L. (Eds.). *National sport policies: An international handbook* (pp.212-240). Westport CT: Greenwood Press.
 12. Chelladurai, P., & Doherty, A. (1998). Styles of decision making in coaching. In: J.M. Williams (Ed.), *Applied sport psychology: Personal growth to peak performance* (3rd ed.) (pp. 115-126). Mountain View, CA: Mayfield Publishing Company.
 13. Chelladurai, P. & Riemer, H. (1998). Measurement of leadership in sports. In: J.L. Duda (Ed.). *Advancements in sport and exercise psychology measurement* (pp. 227-253). Fitness Information Technology, Inc.
 14. Chelladurai, P. (1998). Leadership and decision making in sports. In G. Brannigan (Ed.), *The sport scientists: Research adventures*. (pp. 74-91). New York: Addison-Wesley.
 15. Chelladurai, P., & Trail, G. (2000). Styles of decision making in coaching. In: J.M. Williams (Ed.), *Applied sport psychology: Personal growth to peak performance* (4th ed.) (pp. 115-126). Mountain View, CA: Mayfield Publishing Company.
 16. Chelladurai, P. (2001). Sport management: Its scope and career opportunities. In B.L. Parkhouse (Ed.). *The management of sport: Its foundation and application* (3rd. Edition), (pp. 15-29). St. Louis: Mosby.
 17. Chelladurai, P. (2001). Recherche de l'excellence, professionnalisation et commercialisation du sport, *La professionnalisation des organisations sportives : nouveaux débats, nouveaux enjeux*, L'Harmattan, Paris, Logiques sociales.

18. Chelladurai, P., Shanmuganathan, D., Jothikaran, J., & Nageswaran, A.S. (2002). Sport in modern India: Policies, practices, and problems. In J.A. Mangan & F. Hong (Eds.). *Sport in Asian society: Past and present*. (pp. 366-383). London: Frank Cass.
19. Chelladurai, P. (2004). Group dynamics in sport. In C. Spielberger (Ed.). *Encyclopedia of applied psychology*. Volume 2, (pp.127-136). Oxford, UK: Elsevier
20. Chelladurai, P. (2005). Sport management: Its scope and career opportunities. In B.L. Parkhouse (Ed.). *The management of sport: Its foundation and application* (4th. Edition), (pp. 362-377). New York; McGraw-Hill.
21. Chelladurai, P. & Turner, B. A. (2005). Management. In D. Levinson & K. Christensen (Eds.), *Berkshire encyclopedia of world sport* (pp. 954-961). Great Barrington, MA: Berkshire Publishing Group.
22. Chelladurai, P., & Turner, B. (2006). Styles of decision making in coaching. In: J.M. Williams (Ed.), *Applied sport psychology: Personal growth to peak performance* (5th ed.) (pp. 140-154). Boston: McGraw-Hill.
23. Chelladurai, P., & Paton, G.A. (2006). History and current status of Sport Management. In P. Bouchet & C. Pigeassou (Eds.). *Sport Management Issues and Perspectives. (Management du sport : actualités, développements et orientations de la recherche*. (pp. 275-284). Montpellier, France : AFRAPS.
24. Chelladurai, P. (2007). Leadership in sports. In G. Tenenbaum & R.C. Eklund (Eds.). *Handbook of sport psychology* (3rd. Edition). pp. 113-135. John Wiley.
25. Quatman, C., & Chelladurai, P. (2007). Network Perspectives on Organizations. In M.M. Parent and T. Slack (Eds.). *International Perspectives on the Management of Sport*. (pp. 61-80). Amsterdam, Elsevier.
26. Chelladurai, P., & Saleh, S.D. (2007). Dimensions of leader behavior in sports: Development of a leadership scale. In D. Smith & M. Bar-Eli (Eds.). *Essential readings in sport and exercise psychology*. (pp. 185-189). Champaign, IL: Human Kinetics. (Reprint of the 1980 article)
27. Chelladurai, P., Shanmuganathan, & Stephen, S. (2011). India. In M. Nicholson, R. Hoye, & B. Houlihan (Eds.), *Participation in sport: International policy perspectives*. (pp. 143-159). New York: Routledge.
28. Chelladurai, P. (2011). Participation in Sport and Leadership Development. In S.E., Murphy & R.J. Reichard (Eds.) *Early development and leadership: Building the next generation of leaders*. (pp. 95-113). New York: Routledge.

29. Chelladurai, P. (2012). Leadership and Manifestations of Sport. In S. Murphy (Ed.). *The Handbook of Sport and Performance Psychology*. (Chapter 17; pp. 328-342). New York: Oxford University Press.
30. Chelladurai, P. (2012). Contemporary issues in the management of human resources. In L. Robinson, P. Chelladurai, G. Bodet, & P. Downward (Eds.). *Routledge handbook of sport management*. (pp. 137-144). New York: Routledge
31. Robinson, L., Chelladurai, P., Bodet, G., & Downward, P. (2012). The future of sport management. In L. Robinson, P. Chelladurai, G. Bodet, & P. Downward (Eds.). *Routledge handbook of sport management*. (pp. 457-461). New York: Routledge.
32. Chelladurai, P. (2012). Models and measurement of leadership in sports. In G. Tenenbaum, R. Eklund, & A. Kamata (Eds.). (pp. 433-442, 536-537). Champaign, IL: Human Kinetics.
33. Chelladurai, P. (2013). Sport Management: Its scope and relevance to sport psychology. In D. Hackfort & I. Seidelmeier (Eds.). *Bridging gaps in applied sport and exercise psychology* (pp. 21-30). Morgantown, WV: Fitness Information Technology.
34. Chelladurai, P., Nair, U., & Stephen, S. (2013). India. In K. Hallmann & K. Petry (Eds.). *Comparative sport development: Systems, participation, and public policy*. (Chapter 16; pp. 211-224). New York: Springer Science + Business Media.
35. Waddington, I., Chelladurai, P., & Skirstad, B. (2013). CSR in sport: who benefits? In J.L. Paramio-Salcines, K. Babiak, & G. Walters (Eds.). *Routledge handbook of sport and corporate social responsibility*. New York: Routledge.
36. Chelladurai, P. (in press). Leadership in Sport: The Multidimensional Model of Sport. In R.C. Eklund & G. Tenenbaum (Eds.). *Encyclopedia of sport and exercise psychology*. Sage Publications Inc.
37. Chelladurai, P. (in press). Leadership in Sports: Decision Making Styles in Coaching. In R.C. Eklund & G. Tenenbaum (Eds.). *Encyclopedia of sport and exercise psychology*. Sage Publications Inc.

(v) Chief Editor of Books

Chelladurai, P. (1982) (Chief Editor): Mitchelson, B., and Slack, T. *The Volunteer Sport Administrator*. Ottawa: Canadian Association for Health, Physical Education and Recreation.

Chelladurai, P. (1982). (Chief Editor): Soucie, D., and Leblanc, M. *Le processus de*

communication dans la gestion du sport et de l'activite physique. Ottawa: Canadian Association for Health, Physical Education, and Recreation.

(vi) ***Consulting Editor***

Series of Sport Management Texts. Scottsdale, AZ: Holcomb Hathaway Publishers

KEYNOTE ADDRESSES

1. Future of Physical Education: Random Thoughts. Keynote speech at the Annual conference of the Midwest Association of College and University Physical Education. Angola, Indiana, U.S. October 11 & 12, 1991.
2. Leadership and Management in sport and recreation. Keynote address at the Third International Conference on "Sport and Recreation: Dynamically Future Oriented" organized by Rand Afrikaans University, Johannesburg, Republic of South Africa. September 8-10, 1992.
3. Sport Management: Defining the field. Invited Inaugural Address at the First European Congress on Sport Management of the European Association of Sport Management, University of Groningen, Netherlands. September 22-25, 1993.
4. Sport management: International perspectives. Inaugural address at the First International Conference organized by Avinasilingam Institute for Higher Education, Coimbatore, India. August 16-20, 1994.
5. Human Resource Management in Sport and Recreation. Invited Keynote Address at the Third European Congress on Sport Management. Budapest, Hungary. September 21-23, 1995.
6. Sport management in North America. Invited Keynote Paper presented at the First Portuguese Congress on Sport Management. Lisbon, January 26-27, 1996.
7. The nature and dimensions of quality in sport services. Invited Keynote Address at the Fourth European Congress on Sport Management. Montpellier, France. October 2-5, 1996.
8. Sport management: Its scope and significance. Homecoming Address. The University of Western Ontario, London, Canada. October 18, 1996.
9. Sport Management: Past, present and future. Inaugural address for the Institute of Sports at University of Northumbria, Newcastle, England and European Sport Management Seminar, Newcastle, England. September 11-17, 1997.

10. Sport management: Quo vadis? Keynote presentation at the 7th Congress of the European Association for Sport Management. Thessaloniki, Greece. September 16-19, 1999.
11. Sport Industry and its Management. Opening Keynote presentation at International Congress on Sport Management. August 22-24, 2001. Kanyakumari, India
12. Sport Industry and its Management. Opening Keynote presentation at International Congress on Sport Management. August 22-24, 2001. Kanyakumari, India
13. Athletic Teams as Models for Managing Diversity. Opening Keynote presentation at the 9th Congress of the European Association for Sport Management. Vittoria-Gasteiz, Spain. September 19-23, 2001.
14. Chelladurai, P. (2004). Quality in sport services. Keynote presentation at the 2004 Symposium on International Development of Sports and Physical Education. Fu Jen Catholic University, Shin Juang City, Taiwan. (December 11-12, 2004).
15. Chelladurai, P. (2005). Leadership in the Pursuit of Excellence in Sports. Invited Keynote Presentation at 9th Annual Eastern Canada Sport and Exercise Psychology Symposium, University of Windsor, Windsor, Ontario Canada. (March 11-12, 2005).
16. Chelladurai, P. (2005). Management, Marketing, and Myopia in Sports. Invited Keynote Presentation at the Annual Conference of the Swedish Association for Sport Behavioral Sciences (SVEBI). Växjö University, Växjö, Sweden. (23-24 November, 2005).
17. Chelladurai, P. (2005). Leadership in the Pursuit of Excellence in Sports. Invited Keynote Presentation at the Annual Conference of the Swedish Association for Sport Behavioral Sciences (SVEBI). Växjö University, Växjö, Sweden. (23-24 November, 2005).
18. Chelladurai, P. (2006). Sport governing bodies as interorganizational networks. Invited Keynote presentation at the 14th Annual Congress of the European Association for Sport Management. Nicosia, Cyprus. (6-9 September, 2006)
19. Chelladurai, P. (2006). Quality in sport services. Invited Keynote presentation at the 5th German Sport Economics Congress. German Sport University, Cologne, Germany. November 16-18, 2006.
20. Chelladurai, P. (2007). Marketing of sport services. Invited keynote presentation at the 1st International Conference on Sport Marketing and Sport Business. Zakapone, Poland. June 12-14, 2007.
21. Chelladurai, P. (2007). The substance and scope of sport management. Invited keynote paper presented at the First International Conference on Sport Management. Kanyakumari, Tamilnadu, India. August 16-18, 2007.

22. Chelladurai, P. (2007). Managing work teams: Lessons from sports. Invited keynote paper presented at the Congreso Internacional del Deporte (International Congress on Sport). November 20, 2007. Gabriela Mistral University, Santiago, Chile.
23. Chelladurai, P. (2008). Pursuit of excellence in sport. Keynote Presentation at the 10th International Sport Science Congress. Bolu, Turkey. October 23-25, 2008
24. Chelladurai, P. (2008). Sport Management: Its Scope and Relevance. Keynote Presentation at the 10th International Sport Science Congress. Bolu, Turkey. October 23-25, 2008.
25. Chelladurai, P. (2009). Sport Management: Its Scope and Relevance to Sport Psychology. Invited keynote address presented at the 12th World Congress of Sport Psychology of the International Society of Sport Psychology. Marrakech, Morocco. June 17-21, 2009.
26. Chelladurai, P. (2009). Factors contributing to success in international competitions. Invited keynote presentation at the 6th International Conference on Honing Managerial Skills in Sports at Kanyakumari, Tamilnadu, South India. August 20-22, 2009.
27. Chelladurai, P. (2009). Models of national pursuit of excellence in sports. Invited keynote presentation at the National Workshop at the Lakshmibai College of Physical Education, Trivandrum, Kerala, India. 23rd August, 2009.
28. Chelladurai, P. (2010). Leadership in the pursuit of excellence in sports. University of Ghent, Belgium. March, 18, 2010.
29. Chelladurai, P. (2010). Human Resource Management in the Sport Industry. Opening Keynote Paper at the 6th Congress of the Asian Association for Sport Management. 13 - 16 October 2010, Kuala Lumpur, Malaysia.
30. Chelladurai, P. (2011). Professionalization of Sport Management. Invited Keynote at the 2nd ALGEDE Conference (Latin American Association of Sport Management). Monterrey, Mexico. March 28-30, 2011.
31. Chelladurai, P. (2011). Sport and Sport Management: Evolutionary Perspectives. Invited Keynote at the 26th Conference of the North American Society of Sport Management, London, Ontario, Canada. June 1-4, 2011.
32. Chelladurai, P. (2011). Leadership in Sports. Invited Keynote at the First Congress of the Federación de Asociaciones de Gestores del Deporte de España (FAGDE) (Federation of Associations of Sport Managers in Spain). Madrid, Spain. September 9-10, 2011.
33. Chelladurai, P. (2013). Wealth in Participant Sport. Invited Keynote address at the 9th

Annual Conference of the Asian Association of Sport Management. Kuala Lumpur, Malaysia. June 25-27, 2013.

34. Chelladurai, P. (2013). Sport: The Pleasure of it ALL. Invited keynote address at the ASEAN Conference on Sport For all. Kuala Lumpur, Malaysia. October 30-31, 2013.
35. Chelladurai, P. (2013). Factors behind excellence in sports. Invited keynote address at the ASEAN Conference on Sport For all. Kuala Lumpur, Malaysia. October 30-31, 2013.
36. Chelladurai, P. (2014). Models of National Pursuit of Excellence. Invited keynote address the National Workshop in Sport Management organized by the Lakshmibai National College of Physical Education, Thiruvananthapuram, India. February 10-11, 2014.

INVITED PAPERS

1. Leadership: Implications for various types of sport organizations. Invited paper at the Annual Convention of the Canadian Association of Health, Physical Education and Recreation, Winnipeg, June 28, 1979.

Leadership in youth sports. Invited paper at the conference on "The Child in the Sports World" -Ontario Ministry of Culture and Recreation. Geneva Park, November.
2. Leadership and cohesion in sports. Invited paper at the Annual Convention of the Canadian Association of Health, Physical Education and Recreation, St. John's, Newfoundland, June 29 - July 2, 1980.
3. The design of sport governing bodies: A Parsonian perspective. Invited paper at the Conference for Research into the Organization and Administration of Sport, Edmonton, Alberta. October, 23-25.
4. The Growth of Sport Management. Invited seminar presented at Alagappa University, Karaikudi, India
5. Sport for All: Purposes and Processes. Invited paper presented at the International Seminar, Korea Sport Science Institute, Seoul. October 29 to November 2, 1990.
6. Multidimensional Model of Leadership. Invited paper presented at the International Seminar, Korea Sport Science Institute, Seoul. October 29 to November 2, 1990.
7. The Leadership Scale for Sport. Invited paper presented at the International Seminar, Korea Sport Science Institute, Seoul. October 29 to November 2, 1990.
8. Leadership and Group Performance. Invited paper presented at the International Seminar, Korea Sport Science Institute, Seoul. October 29 to November 2, 1990.

9. Decision Styles in Coaching. Invited paper presented at the International Seminar, Korea Sport Science Institute, Seoul. October 29 to November 2, 1990.
10. Leadership in Sports: An overview. Invited presentation at the Seoul National University. November 1, 1990.
11. The Future of Sport Management. Invited presentation at the Earle F. Zeigler Award Banquet, Annual Conference of the North American Society for Sport Management. Ottawa, Canada, June 29, 1991.
12. Sport Management: What is it? Invited paper at the All India National Seminar on "Physical Education: key to Health, Fitness and Excellence in Sports". August 23-24, 1992.
13. Leadership in Sports. Invited address at the military academy of the South African Armed Forces, Pretoria, Republic of South Africa. September 12, 1992.
14. Sport products: Their production and marketing. Invited address to the Staff and Students of the Department of Physical Education, University of Pretoria, Pretoria, Republic of South Africa. September 13, 1992.
15. Design of Sport Governing Bodies. Invited address at the Seminar of the Department of Recreation, Belleville, Republic of South Africa. September 14, 1992.
16. Sport for all: Distinction between pursuit of excellence and pursuit of pleasure. Invited presentation at the seminar of the M.A. in Coaching program. Moray House Institute Education, Heriot-Watt University, Edinburgh, Scotland. December 14, 1992.
17. Leadership in Sports. Invited paper at the UFRAPS, University of Claude Bernard Lyon 1, Lyon, France. February 8, 1994.
18. Decision Styles in Coaching. Invited paper at the UFRAPS, University of Claude Bernard Lyon 1, Lyon, France. February 10, 1994.
19. Sport management: Defining the field. Invited paper at the UFRAPS, University of Claude Bernard Lyon 1, Lyon, France. February 16, 1994.
20. Sport Management: Defining the field. Invited paper at the UFR-STAPS - Campus II, Université de Caen, Caen, France. February 23, 1994.
21. A model of Athlete Satisfaction. Paper presented at the Korean National University of Physical Education, Seoul, Korea. September 7, 1994. (with Harold Riemer)
22. Sport management: Professional preparation and research. Invited presentation at the '94 International Sport Science Congress of the Korean Alliance for Health, Physical Education,

- Recreation and Dance. Seoul, Korea. September 8-10, 1994.
23. Total Quality Management in Sport Industry. Inaugural Address at the Annual Conference of the Japan Society of Sport Industry, Tokyo, Japan. December 14, 1994.
 24. Management of Sports Organizations. Invited paper Presented at the Special Meeting of the Sasakawa Sport Foundation, Tokyo, Japan. December 15, 1994
 25. Sport Management Competencies and Curriculum. Invited paper Presented at the Joint Meeting of Three Japanese Associations of Sport Management, Tokyo, Japan. December 17, 1994.
 26. Sport in America. Invited speech at the meeting of the Panathlon Club, Luxembourg. March 16, 1995
 27. Quality in Sport Services. Invited paper presented at the Seminar, European Master's Degree in Sport Management. Budapest, Hungary. September 19, 1995.
 28. A classification of sport products. Invited presentation at the Seminar, European Master's Degree in Sport Management. Budapest, Hungary. September 18, 1995.
 29. Professionalization, commercialization, and pursuit of excellence in sports. Invited presentation at the European Seminar on "Rationalization and professionalization in sports organizations." Lyon, France. January 29-February 4, 1996.
 30. Sport management and sport products. Invited address at the First European Winter School in Sport Sciences. The University of Jyvaskala, Finland. January 29, 1998.
 31. Quality in sport services. Invited address at the First European Winter School in Sport Sciences. The University of Jyvaskala, Finland. January 30, 1998.
 32. Scope of sport management. Invited address at the Faculty of Sport Sciences, The University of Jyvaskala. February 2, 1998.
 33. Quality in sport services. Invited address at the Faculty of Sport Sciences, The University of Jyvaskala. February 3, 1998.
 34. Leadership in Sports. Invited address at the National University of Physical education, Oslo, Norway. March 18, 1998.
 35. Purpose of Participation, Task Interdependence, and Dimensions of Leader Behavior in Sports. Invited paper presented at the 2nd. International Meeting on Psychology Applied to Sport and Exercise University of Minho, Braga, Portugal, July 25-28, 1998
 36. Quality as a Universal Concept in Sport. Invited Address at the 6th European Congress of

- the European Association for Sport Management. Madeira, Portugal. September 30-October 3, 1998.
37. Chelladurai, P. (2002). Sport Industry in America. Paper presented at the University of Management, Legnica, Poland. December 13, 2002.
 38. Chelladurai, P. (2002). Internal marketing: Traces of human resource management. Paper presented at the Częstochowa University of Management, Częstochowa, Poland. December 16, 2002.
 39. Chelladurai, P. (2002). Human resource management. Paper presented at the Częstochowa University of Management, Częstochowa, Poland. December 17, 2002.
 40. Chelladurai, P. (2002). Leadership in sports. Paper presented at the Technical University at Częstochowa, Poland. December 16, 2002.
 41. Chelladurai, P. (2004). Invited lectures on coaching and leadership. A-rebro University. A-rebro, Sweden. (May 10-14, 2004).
 42. Chelladurai, P. (2004). Athletic Teams as Models for Managing Diversity and Conflict in the Workplace. Invited presentation at the session titled "*Sports: A Universal Dialogue*" of the The World Forum of Cultures Barcelona 2004. (10-12 June, 2004)
 43. Chelladurai, P. (2005). Future Directions in the Study of Leadership in Sports. Invited Speech at the Leadership in Sport Symposium. Kingston University, Kingston, United Kingdom. November 17, 2005.
 44. Chelladurai, P. (2006). Quality in sport tourism. Invited Paper presented at The EASM Student Seminar. Nicosia, Cyprus. (3-9 September, 2006)
 45. Chelladurai, P. (2006). Leadership in the pursuit of excellence in sports. Invited paper presented at the Fall Seminar Series. Texas A & M University, College Station, Texas. October 13, 2006.
 46. Chelladurai, P. (2007). Participation in Sport and Leadership Development. Invited presentation at the 17th Annual Kravis-de Roulet Leadership Conference on "The Early Seeds of Leadership." Claremont McKenna College, Claremont, CA. February 23-24, 2007.
 47. Chelladurai, P. (2008). Leadership, deliberate practice and task type in the pursuit of excellence in sports. Invited Paper at the International Conference on "The Road to Success: Coaching for High Performance." Växjö, Sweden. April 11-13. 2008.
 48. Chelladurai, P. (2008). Rethinking Leadership in Sports. Invited Paper Presented as The Stanley Lecture. College of Health and Human Performance. University of Florida. April

- 24, 2008.
49. Chelladurai, P. (2009). Factors Behind Excellence in Sports. Invited paper presented at The First Congress of The Olympic Council of Asia, Kuwait. March 13, 2009.
50. Chelladurai, P. (2010). Corporate social responsibility in sport. Catholic University of Louvain, Belgium. March 15, 2010
51. Chelladurai, P. (2010). Defining and describing the sport industry. Catholic University of Louvain, Belgium. March 16, 2010
52. Chelladurai, P. (2010). Organizational effectiveness of sport governing bodies. University of Ghent, Belgium. March 18, 2010.
- Guest lecture of the Chaire Olympique Henri de Baillet Latour et Jacques Rogge en Management des Organisations Sportives, Faculté des Sciences de la Motricité, Université catholique de Louvain, Louvain-la-Neuve, Belgium." (Olympic Chair in Management of Sport Organizations).
53. Chelladurai, P. (2011). Corporate Social Responsibility in Sport. Invited presentation at the Department of Health and Kinesiology, Texas A & M University. March 4, 2011.
54. Chelladurai, P. (2011). Corporate Social Responsibility in Sport. Invited presentation at the School of Kinesiology, University of Michigan. March 18, 2011.
55. Chelladurai, P. (2011). Theory and theory development. Presented at the Past President's Workshop, North American Society for Sport Management. London, Ontario, Canada. June 1, 2011.
56. Chelladurai, P. (2011). Human Resource Management in Sport Organizations. Presented at the Advanced Sport Management Course, National Olympic Committee of Croatia. Zagreb, Croatia. May 8, 2011.
57. Chelladurai, P. (2013.) Panacea of Pursuit of Pleasure in Sport. Invited paper presented at the 4th EASM Summer School, University of Bayreuth, Germany. May 17-21, 2013.
58. Chelladurai, P. (2013). Sport Management Research: Past, Present, and Future. Invited Keynote Address at the Ph.D. Seminar of the European Association of Sport Management. Istanbul, Turkey. September 9, 2013.
- 59.

PAPERS READ

1. Factors contributing to group cohesion. At the Annual Meeting of the Canadian Association of Sports Sciences, Toronto, October 19-21, 1980 (With A.V. Carron).

2. Individual and task differences, and preferred leadership. At the Annual Conference of the North American Society for the Psychology of Sport and Physical Activity, May 29 - June 1, 1982. College Park, MD. (With A.V. Carron).
3. Cohesiveness, compatibility, participation orientation and their relationship to performance and satisfaction. At the Annual Conference of the North American Society for the Psychology of Sport and Physical Activity, May 29 - June 1, 1982. College Park, MD. (With A.V. Carron).
4. Students' perceptions of goals of intercollegiate athletics: The case of a Canadian University. At the FISU Conference, World University Games, July 2-4, 1983, Edmonton, Canada (With S. Inglis).
5. Subscale structure of the Leadership Scale for Sports in the Japanese context: A preliminary report. At the FISU Conference, World University Games, August 25-28, 1985. Kobe, Japan, (With H. Imamura & Y. Yamacuchi).
6. The science and politics of organizational effectiveness. Presented at the Graduate Seminar of the Faculty of Human Kinetics, University of Windsor. November 26.
7. Applicability of the Leadership Scale for Sports to the Indian context. At the VIII Commonwealth and International Conference on Sport, Physical Education, Dance, Recreation and Health. July 18-23, 1986. Glasgow, Scotland.
8. Professional Development of Coaches. Keynote paper. At the VIII Commonwealth and International Conference on Sport, Physical Education, Dance, Recreation and Health. July 18-23, 1986. Glasgow, Scotland.
9. The design of sport governing bodies: A Parsonian perspective. Invited paper at the Conference for Research into the Organization and Administration of Sport, Edmonton, Alberta. October 23 -25, 1986.
10. The science and politics of organizational effectiveness. Presented at the Graduate Seminar of the Faculty of Human Kinetics, University of Windsor. November 26, 1986.
11. Research in sport management. Presented at the Sport Management Seminar, University of Alberta. May 27, 1988.
12. The relationships among measures of organizational effectiveness: The case of national sport organizations in Canada. Paper Presented at The Conference of The North American Society for Sport Management - Calgary, June 1-3. (with T.R. Haggerty).
13. Issues in the national pursuit of athletic excellence. Presented at the National Seminar on Physical Education and Sport, Coimbatore, India, January 3-4.

14. A model of Athlete Satisfaction: Paper presented at the Conference of the North American Society for Sport Management. Pittsburg. June 2, 1994. (with Harold Riemer)
15. A model of mentoring: Implications for sport management. Paper presented at the Conference of the North American Society for Sport Management. Athens, Georgia. May 31-June 3, 1995. (with Margie A. Weaver as the first author).
16. The management of cultural diversity in sport organizations. Paper presented at the Third European Congress on Sport Management. Budapest, Hungary. September 21-23, 1995.
17. Quality in Fitness services. Paper presented at the Conference of the North American Society for Sport Management. Fredericton, New Brunswick. May 30-June 1, 1996. (With Kyungro Chang as the first author).
18. Cultural Diversity in Sports Organizations. Paper presented at the Conference of the North American Society for Sport Management. Fredericton, New Brunswick. May 30-June 1, 1996. (With Alison Doherty as the first author)
19. Invited Lectures, Technical University of Lisbon, Portugal. June 17-21, 1996.
20. Managerial work in Canadian intercollegiate athletics. Paper presented at the Fourth European Congress on Sport Management. Montpellier, France. October 2-5, 1996. (With Karen A. Danylchuk as the first author).
21. Development of Coach Satisfaction Questionnaire. Paper presented at the Annual Conference of the North American Society for Sport Management. San Antonio, Texas. May 28- June 28-31, 1997. (With Etsuko Ogasawara as the first author).
22. Determinants of quality in fitness/health services: A systems approach. Paper presented at the Fifth Congress of the European Association for Sport Management. Glasgow, Scotland. September 17-20, 1997. (With Kyungro Chang as the first author).
23. Satisfaction in coaching: Athletic and cultural imperatives. Paper presented at the Fifth Congress of the European Association for Sport Management. Glasgow, Scotland. September 17-20, 1997. (With Etsuko Ogasawara as the first author)
24. The National Collegiate Athletic Association: Evaluation by athletic administrators. Paper presented at the Annual Conference of the North American Society for Sport Management. Vancouver, British Columbia. June 2-4, 1999. (With Shawn O'Rourke as the first author).
25. Perceptions of intercollegiate athletic goals and processes: The influence of personal

- values. Paper presented at the Annual Conference of the North American Society for Sport Management. Colorado Springs, Colorado. June 1-3, 2000. (With Galen Trail as the first author).
26. Studies of the effectiveness of sport organizations: What have we learned? Is what we have learned relevant? A symposium presented at the Annual Conference of the North American Society for Sport Management. Colorado Springs, Colorado. June 1-3, 2000. (With Wendy Frisby, Gordon Olafson, and Richard Wolfe).
 27. A multidimensional model of sports fan loyalty. Paper presented at the annual congress of the European Association of Sport Management. San Marino. September 6-10, 2000. (with Matsuoka as the second author)
 28. Identifying and assessing multiple components of fans' psychological commitment to sport teams. Paper presented at the Annual Conference of the North American Society for Sport Management. Virginia Beach, Virginia. May 29-June 3, 2001. (With Hiroataka Matsuoka as the first author).
 29. Future directions for sport management research: A strategic management approach. Paper presented at the Annual Conference of the North American Society for Sport Management. Virginia Beach, Virginia. May 29-June 3, 2001. (With Carla Costa as the first author).
 30. Planning, researching, writing, submitting, and revising: A workshop for aspiring authors. Lead presenter of the workshop at the Annual Conference of the North American Society for Sport Management. Virginia Beach, Virginia. May 29-June 3, 2001. (With Lucie Thibaut, Wendy Frisby, Brain Crow, and Dallas Branch).
 31. Symposium on structural equation modeling: Its use and application in sport management research. Lead presenter and reactor at the Annual Conference of the North American Society for Sport Management. Virginia Beach, Virginia. May 29-June 3, 2001. (With Galen Trail, Dan Funk, Harold Riemer, and Joon-Ho Kang).
 32. Symposium on the study of leadership in sport management: Where have we been? Where are we going? How will we get there? Reactor to presentations at the Annual Conference of the North American Society for Sport Management. Virginia Beach, Virginia. May 29-June 3, 2001. (With Aubrey Kent, Bob Boucher, Bob Case, Harold Riemer, and Jim Weese).

Athletic Teams as Models for Managing Diversity. Opening Keynote presentation at the 9th Congress of the European Association for Sport Management. Vittoria-Gasteiz, Spain. September 19-23, 2001.

33. Human resource and intercultural management of European sport. Presented at the *MEMOS* (European Masters in Sports Organization Management), Barnsdale, England, March 27, 2002.
34. HRM in the Milieu of Diversity. Presented at the *MEMOS* (European Masters in Sports Organization Management), Barnsdale, England, March 28, 2002.
35. Turner, B. A. & Chelladurai, P. (2002, June). *Organizational and occupational commitment among intercollegiate coaches*. Paper presented at the meeting of the North American Society for the Psychology of Sport and Physical Activity, Baltimore, MD.

Also, an abstract was published:

Turner, B. A. & Chelladurai, P. (2002). Organizational and occupational commitment among intercollegiate coaches [Abstract]. *Journal of Sport and Exercise Psychology*, 24, S125.

36. Dorsch, K., Riemer, H., Paskevich, D., Chelladurai, P., Sluth, V., & Choptain, N. (2002). Differences in volunteer motives based on organization type and level of involvement. Paper presented at the Annual Conference of the North American Society for Sport Management. Canmore, Alberta, Canada. May 29-June 1, 2002.
37. Riemer, H., Dorsch, K., Sluth, V., Rennebom, J., Tomczak, C., Paskevich, D., Chelladurai, P. (2002). Volunteer satisfaction: Development of a multidimensional instrument. Paper presented at the Annual Conference of the North American Society for Sport Management. Canmore, Alberta, Canada. May 29-June 1, 2002.
38. Chelladurai, P. (2002). Discussant in the Forum on "Sport Management Doctoral Programs in North America: What is being produced." Presenters were Mahony, D., Mondello, M., Hums, M., and Judd, M. Paper presented at the Annual Conference of the North American Society for Sport Management. Canmore, Alberta, Canada. May 29-June 1, 2002.
39. Chelladurai, P. (2002). Human resource management and staffing: Justice perspectives. Paper presented at the Tenth European Sport Management Seminar. Jyväskylä, Finland. August 29, 2002
40. Chelladurai, P. & Matsuoka, H. (2002). Multidimensionality of fan behavior. Paper presented at Tenth European Sport Management Congress of the European Association of Sport Management. Jyväskylä, Finland. September 4-7, 2002.

41. Bang, H., & Chelladurai, P. (2003). Motivation and satisfaction in volunteering for the 2002 World Cup in Korea. Paper presented at the 18th Annual Conference of the North American Society for Sport Management. Ithaca, NY. (May 27-31, 2003).
42. Kim, M., & Chelladurai, P. (2003). Person-organization fit, empowerment, satisfaction, and intention to continue volunteering. Paper presented at the 18th Annual Conference of the North American Society for Sport Management. Ithaca, NY. (May 27-31, 2003).
43. Chelladurai, P., & Kim, M. (2003). Person-task, Person-organisation fit, and Empowerment among Youth Sport Volunteers. Paper presented at the 11th Congress of the European Association of Sport Management. Stockholm, Sweden. September 11-13, 2003.
44. Bravo, P. & Chelladurai, P. (2004). Stakeholder salience, rationales, and budgetary decision: Perceptions of high school coaches. Paper presented at the 19th Annual Conference of the North American Society for Sport Management. Atlanta, GA. (May 30 - June 5, 2004).
45. Kim, M., & Chelladurai, P. (2004). Differences in volunteers' needs and satisfaction due to gender and work status. Paper presented at the 19th Annual Conference of the North American Society for Sport Management. Atlanta, GA. (May 30 - June 5, 2004).
46. Kim, M., & Chelladurai, P. (2004). Individual Difference Factors and Volunteer Willingness to be Trained. Paper presented at the 12th Congress of the European Association of Sport Management. Ghent, Belgium. September 22-25, 2004.
47. Bravo, G. & Chelladurai, P. (2004). An investigation of stakeholder influence and institutional pressures on budget strategies on high school athletics. Presented at 76th Convention of OAHPERD (Ohio Association of Health, Physical Education, Recreation and Dance). Columbus, Ohio (December 3, 2004).
48. Bravo, G. & Chelladurai, P. (2005). Salience of Stakeholder Groups in High School Athletics: Perceptions of Administrators. Presented at the 20th annual conference of NASSM (North American Society for Sport Management). University of Regina, Regina, Saskatchewan, Canada. (June 1-4, 2005).
49. Won, D., & Chelladurai, P. (2005). Competitive advantage in intercollegiate athletics: Roles of intangible resources. Presented at the 20th annual conference of NASSM (North American Society for Sport Management). University of Regina, Regina, Saskatchewan, Canada. (June 1-4, 2005).
50. Kim, M., & Chelladurai, P. (2005). Volunteer Preferences for Training: Influences of Individual Difference Factors. Presented at the 20th annual conference of NASSM (North American Society for Sport Management). University of Regina, Regina, Saskatchewan,

Canada. (June 1-4, 2005).

51. MacLean, J., & Chelladurai, P. (2005). Evaluating athletic coaches: Refining the Scale of Coaching Performance. Paper presented at the 13th Congress of the European Association of Sport Management. Newcastle, UK. September 7-10, 2005.
52. Kim, M., & Chelladurai, P. (2006). Retention of Volunteers: The Role of Psychological Contract. Presented at the 21st Annual Conference of NASSM (North American Society for Sport Management). Kansas City, MO. (May 30-June3, 2006).
53. Quatman, C., & Chelladurai, P. (2006). Social Network Analysis: An Alternative Methodological Paradigm. Presented at the 21st Annual Conference of NASSM (North American Society for Sport Management). Kansas City, MO. (May 30-June3, 2006).
54. Trail, G.T., Kim, M., & Chelladurai, P. (2006). Differences by Gender and Institutional Level Across Personal Values, Organizational Goals and Processes in Intercollegiate Athletics. Presented at the 21st Annual Conference of NASSM (North American Society for Sport Management). Kansas City, MO. (May 30-June3, 2006).
55. Iachini, A., & Chelladurai, P. (2007). The interface between sport management and social work. Presented at the 22nd Annual Conference of NASSM (North American Society for Sport Management). Ft. Lauderdale, Florida. May 30 - June 2, 2007.
56. Quatman, C., & Chelladurai, P. (2007). The social construction of knowledge in the field of sport management: A social network perspective. Presented at the 22nd Annual Conference of NASSM (North American Society for Sport Management). Ft. Lauderdale, Florida. May 30 - June 2, 2007.
57. Shonk, D., & Chelladurai, P. Perceptions of service quality, satisfaction and intent to return among tourists attending a sporting event. Presented at the 22nd Annual Conference of NASSM (North American Society for Sport Management). Fort Lauderdale, Florida. May 30-June2, 2006.
58. Chelladurai, P. (2008). Athletics IS Education. A Response to the Presentation titled "Issues related to academic support and performance of Division I student-athletes: A case study at the University of Minnesota" by Mary Jo Kane and Perry Leo at the NCAA Scholarly Colloquium on College Sports, Nashville, TN. January 11, 2008.
59. Iachini, A., & Chelladurai, P. (2008). Sport management & social justice: Access to and treatment in youth sports. Presented at the 22^{3rd} Annual Conference of NASSM (North American Society for Sport Management). Toronto, Canada. May 28 - 31, 2008.
60. Rocha, C., & Chelladurai, P. (2008). Perceived organizational support and employee performance: The mediating role of organizational commitment and

- organizational citizenship behavior. Presented at the 223rd Annual Conference of NASSM (North American Society for Sport Management). Toronto, Canada. May 28 - 31, 2008.
61. Woo, B., & Chelladurai, P. (2008). Influence of support available at work on the attitudes of fitness club employees. Presented at the 223rd Annual Conference of NASSM (North American Society for Sport Management). Toronto, Canada. May 28 - 31, 2008.
 62. Chelladurai, P. (2009). Discussant of the Symposium on "Understanding Adult Sport Participation and Community: A Multi-National Inquiry" at the North American Society for Sport Management Conference. Columbia, SC. May 27-30, 2009.
 63. Woo, B., & Chelladurai, P. (2009). Cultural Effects on Work Attitudes and Behaviors: The Case of American and Korean Fitness Club Employees. Paper presented at the North American Society for Sport Management Conference. Columbia, SC. May 27-30, 2009.
 64. Iachini, A.L., & Chelladurai, P. (2009). Factors Influencing Sport Managers' Provision of Autonomy-Support. Poster presentation at the North American Society for Sport Management Conference. Columbia, SC. May 27-30, 2009.
 65. Rocha, C.M., & Chelladurai, P. (2009). Composite Measures in Sport Management Research. . Paper presented at the North American Society for Sport Management Conference. Columbia, SC. May 27-30, 2009.
 66. Rocha, C., & Chelladurai, P. (2010). A Differential Item Functioning Analysis for a Distributive Justice Scale in Sport Management. Paper presented at the North American Society for Sport Management Conference. Tampa, Florida. June 1-5, 2010.
 67. Chelladurai, P. (2010). The twin edges of corporate social responsibility and irresponsibility: A synthesis and application to sport. Paper presented the 18th Congress of the European Association of Sport Management, Prague, Czech Republic. September 15-18, 2010.
 68. Lee, Y.H., & Chelladurai, P. (2011). A Model of Emotional Labor in Coaching Sports. Paper presented at the North American Society of Sport Management Conference. London, Ontario, Canada. June 1-4, 2011.
 69. Chelladurai, P., & Zintz, T. (2012). Forms of federalism in the governance of sport in multilingual countries: A comparison of Canada and Belgium. Paper presented at the North American Society for Sport Management Conference. Seattle, Washington, May 22-26, 2012.
 70. Anderson, M., & Chelladurai, P. (2012). Mentoring of intercollegiate student-athletes and leader development. Paper presented at the North American Society for Sport Management Conference. Seattle, Washington, May 22-26, 2012.

71. Sun, S., Cong, H., & Chelladurai, P. (2012). Firms network and growth of fitness clubs in China: Development of a conceptual understanding. Paper presented at the North American Society for Sport Management Conference. Seattle, Washington, May 22-26, 2012.
72. Lee, Y.H., & Chelladurai, P. (2012). Antecedents and consequences of emotional labor in coaching sports. Paper presented at the North American Society for Sport Management Conference. Seattle, Washington, May 22-26, 2012.
73. Kim, A., & Chelladurai, P. (2012). An issue-focused stakeholder management based on the model of multi-stakeholder network in mega-sport events. Paper presented at the North American Society for Sport Management Conference. Seattle, Washington, May 22-26, 2012.
74. Chelladurai, P., & Robinson, L. (2012). Factors behind excellence in sports. Paper presented the 20th Congress of the European Association of Sport Management, Aalborg, Denmark. September 18-21, 2012.
75. Niedra, D., & Chelladurai, P. (2012). Effectiveness of sports schools in Latvia. Paper presented the 20th Congress of the European Association of Sport Management, Aalborg, Denmark. September 18-21, 2012.
76. Chelladurai, P. (2013). Pursuit of pleasure and pursuit of excellence in sport: Managerial imperatives. Paper presented at the 9th Annual Conference of the Southern Sport Management Association, Troy, Alabama, U.S.A. April 10-12, 2013.
77. Chelladurai, P. (2013). Panacea of pursuit of pleasure in sport. Paper Presented at the 4th EASM Summer School, University of Bayreuth, Germany.
78. Kim, A., Chelladurai, P., Joshua Newman, & Kim, Y.K. (2013). What have we studied in sport management: Citation analysis of the Journal of Sport Management, 1997-2012. Paper presented at the 28th Annual Conference of the North American Society for Sport Management. Austin, Texas, May 28 to June 1, 2013.
79. Rocha, C., Barbanti, V., & Chelladurai, P. (2013). Rio de Janeiro residents' perceptions of legacy and support for the 2016 Summer Olympic Games. Paper presented at the 28th Annual Conference of the North American Society for Sport Management. Austin, Texas, May 28 to June 1, 2013.
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